# City Strategies for Economic Development and Job-Creation Integrated Policies for Employment and Social Inclusion

INTERNATIONAL SEMINAR ON URBAN POVERTY

Monterrey, Mexico, 24-26 August 2015

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#### **Structure**

- The Context Urban Poverty and Localisation of Policies
- 2. Urban Strategy
- 3. Service-Integration in Motion German Jobcenters
- 4. Future Challenges





# Political Map of the World, April 2007 The Context

Antarctica











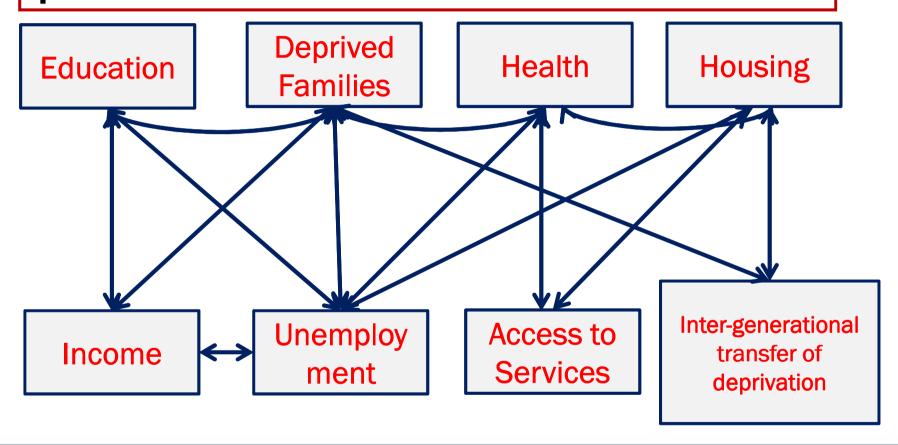
# Offenbach – a city of change, diversity, and social challenges

- 130.000 population
- 70% of manufacturing jobs lost 1975-2014
- Highest proportion of Immigrants in Germany (and the EU!) – 34% Non-German, 54% with an immigrationbackground
- Poverty rate among the top 10 of German cities (20%)
- Municipal debt p. c. among the top 5 of German cities





# **Urban Poverty – a multidimensional phenomenon**







## 2. Urban Strategy





## Tackling Urban Poverty – Holistic and Integrated Strategies

- Activation and empowerment as basic principles
- Develop, manage and maintain networks (public-privatecivic)
- Implement inclusive employment services
- Capitalize on local assets policies for inclusive employment and entrepreneurship
- Improve educational services
- Put prevention on top (esp. youth care and education)





# Tackling Urban Poverty – Holistic and Integrated Strategies

- Deliver benefits as means of improving lives (and not perpetuate dependency)
- Provide social housing
- Implement integrated urban and social development policies for deprived neighborhoods
- Make the civil society a partner of social development (e. g. immigrant communities, business communities)





## **Germany – governance:**

**Federal Government** 

16 Regional States

402 Cities and Counties





### A Balance of Local and Central State Policies

- Germany has a strong tradition of unitary central state social legislation (12 books of social law), but local and non-governmental delivery (legal centralism – decentralism of delivery)
- Legal framework allows for local flexibility, but the balance of local autonomy and vertical central coordination is subject of ongoing debate
- Funding is still a major challenge cities most affected by poverty have budgets severely out of balance, central state contributions are rising
- Cooperative strategies are an emerging trend

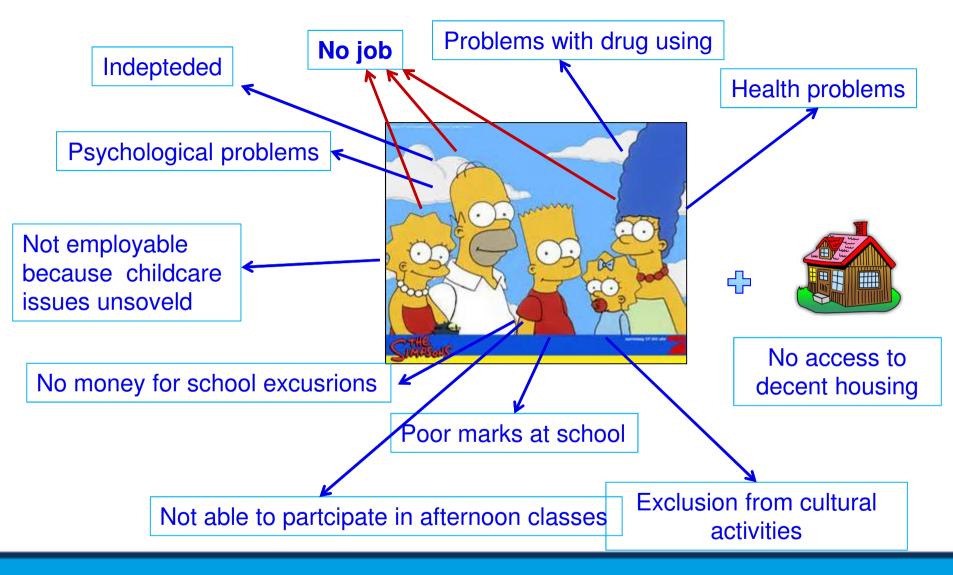




# 3. Integrated Services in Motion – the Example of Jobcenters











#### Jobcenter Germany – a new agenda

- Agenda 2010" a response to structural unemployment, labour market inefficiencies and the financial crisis of the welfare state
- "Hartz 4" reform: merging unemployment benefits (for the long term unemployed) with social assistance
- Provision of an integrated scheme, including assistance for jobseekers and their families and integration measures
- Implementing an activating employment policy
- Creation of new organisational bodies as integrated job-centers (one stop shops)





Benefits SGB II	Federal State	Local Authorities
Minimum income	<ul> <li>Assistance for job seekers (Alg 2)</li> <li>Family support (Sozialgeld)</li> <li>Social security</li> </ul>	<ul><li>Housing / heating</li><li>Complementary benefits</li></ul>
Integration measures	<ul><li>Measures for job integration</li><li>Community work schemes</li></ul>	<ul><li>Social integration measures</li><li>Complementary social services</li></ul>
Education and participation for children in jobseeker's families		<ul> <li>Repetitional lessons</li> <li>Cultural and social participation</li> <li>Lunch at school</li> <li>School excursions</li> </ul>





## 3. Jobcenter Germany – the service approach

- Referring to the individual in it's context
- Adressing the individual and it's family
- Integrating employment and social services
- Implementing a holistic concept of assistance, activation, empowerment, and job-placement
- Providing complementary social services



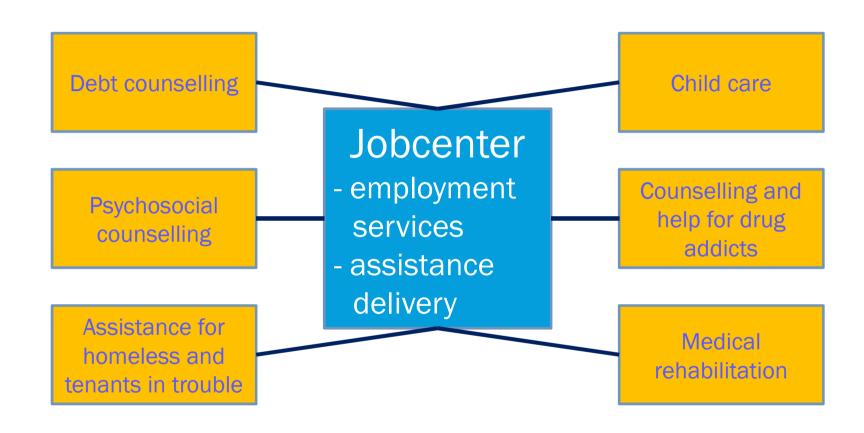


- Individual integration strategies
- Case management managing tailor made support for the individual (and it's family)
- Referring to specific services with regard to integration into work and employment



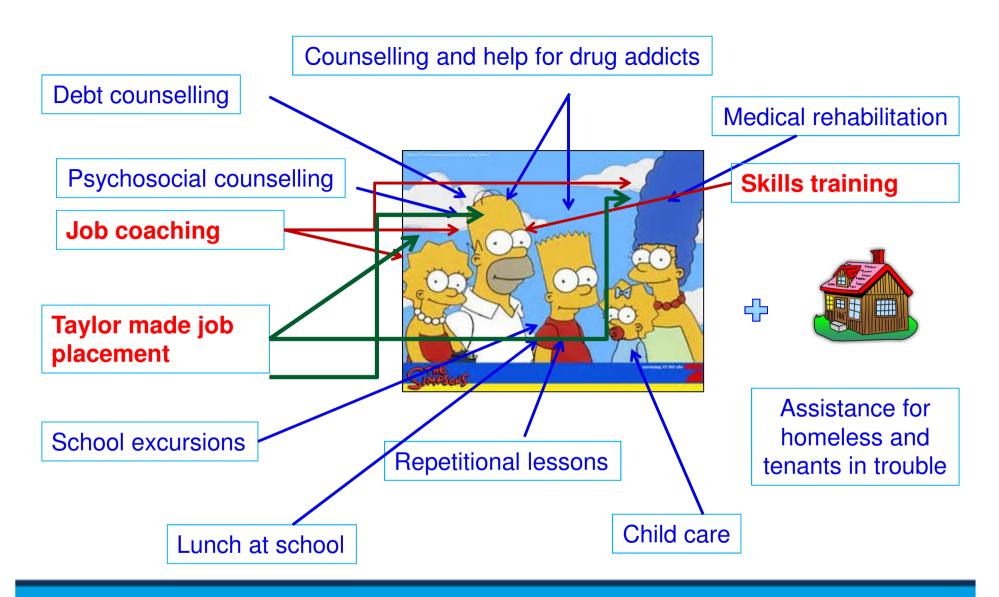


## **Employment services and complementary social services**













### 4. Challenges

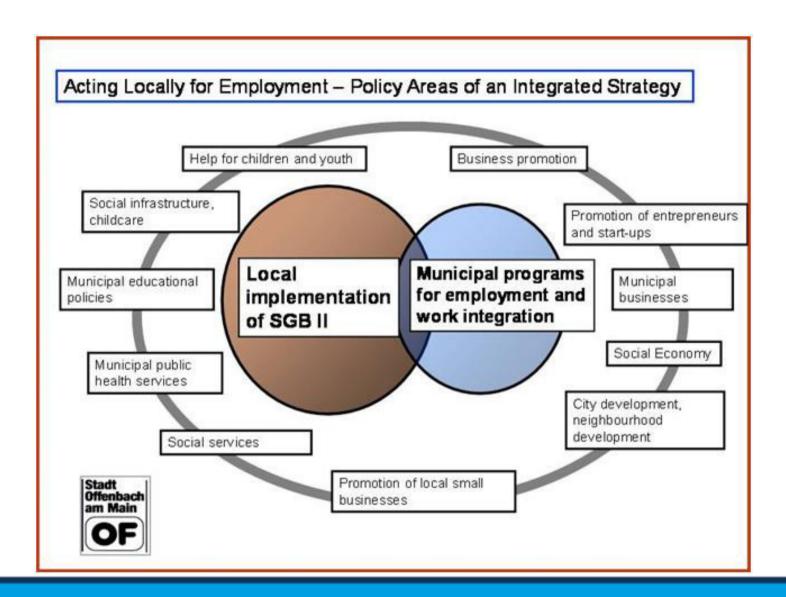
 Jobcenter – a big step towards integration of employment and social services,

but: organisational and institutional inertia still strong

- Staff competences
- Organizational complexity
- Management capacities
- Streamlining and simplification of legal framework











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